



How to enhance teaching and learning through the international classroom?

The process of planning, piloting and implementation at the University of Groningen

Elmer Sterken

Context - University of Groningen

2

- > Founded in 1614, comprehensive research university
- > 30,000 students, 5,000 international students, > 120 nationalities
- > 35% of academic staff non-Dutch
- > 25% of students study abroad
- > 107 English-taught Master's, 21 English-taught Bachelor's, 11 joint programmes
- Exploring a Joint International University (branch campus, TNE) in Yantai, China
- > Rankings: 75 in the ARWU, 100 QS and 117 THE



Background and rationale

- > Continuous innovation of education is needed
- > Environment changes rapidly: labour markets and use of ICT in education
- > Dutch demographic developments illustrate the need for internationalisation
- > New educational strategy (see hereafter)
- > Big project: large scale needs support at the highest level



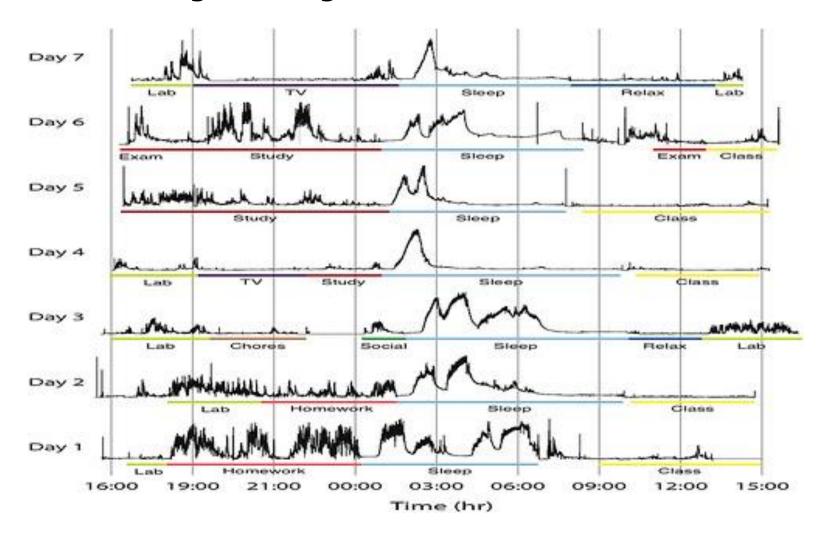
RUG Educational Strategy

4

- > UNESCO pillars of learning
- > Learner-centered approach / active learning theory
- Interrelated innovative concepts: international classroom, learning communities, flipped classroom
- > Issues of diversity (nationality, culture, values) and purposeful interaction
- > Internationalisation of high strategic relevance
- > On-campus university: ICT as a tool
- > Start from the assumption of 'rationality' or 'strategic behaviour' of students ('just-in-time')



Poh, Swensson, Picard (2010), IEEE Transactions on Biomedical Engineering





Why – planning phase

- > To obtain the European quality label for internationalisation *CeQuint*; create evidence of the added value of internationalisation through a coherent, contextual approach
- Attract more international students (offsetting demographic changes)
 and international staff
- Higher employability for all students in increasingly competitive labour markets
- > Higher quality of and more innovative education
- > Enhancement of international reputation and networks
- > Inclusion of all students and staff.



How? – planning phase

The scholarly approach:

- based on research done in Australia (Leask, Green, Whitsed, 2009-2015)
- adjusted Questionnaire of Internationalisation of Curriculum and Principles of Teaching Across Cultures (Leask, Carroll) to the University of Groningen context, e.g. for language (Lauridsen)
- application of CeQuint accreditation parameters: vision, learning outcomes, teaching and learning including assessment, staff, students
- > pilot case studies of "good practice" in 3 University of Groningen Faculties.



How? – project approach

- . Both top-down and bottom-up
- Involve all levels and stakeholders (especially teachers!)
- Acknowledge good practices / "the champions"
- . Find balance between generic models and specific context
- . Create cross-disciplinary and interdepartmental discussion: intervision
- . Work with (external) international experts
- Focus on communication and dissemination (e.g. seminars, booklets, presentations and academic articles).



What? – pilot phase 2013-15

At institutional level:

- > institutional vison on internationalisation
- > language/culture policy
- > in development: policy on graduate attributes and programme approach for internationalising learning outcomes
- > institutional framework for the international classroom.

At programme level:

- pilot case studies with 4 programmes in 3 faculties,
 with specific and generic outcomes and illustrative examples
- expertise and support available for development of linguistics and intercultural competences (Language/Culture project)
- > expertise and support available for internationalisation of curriculum (IC project) .



What? - pilot results

- > High impact of 'Dutch' culture (local, disciplinary, academic)
- > Support required (tailor-made and integrated) for language and intercultural competences
- > 'Diversity as a resource' can be used
- Learning outcomes based on international frameworks but not explicitly global and intercultural
- > Vision on internationalisation at faculty and programme level can be enhanced
- > Important role for student associations (active in Faculties).



What next?: implementation

How?

Generic:

- > institutional vision on internationalisation
- > reference to educational and internationalisation strategy
- > IC framework
- > programme-level approach for internationalising learning outcomes
- > working with internal (faculty and central level) and external experts
- > based on process model (Leask, 2015)

Specific:

- > contextualisation: project plan per faculty
- > priorities, needs, timing and activities can be different.



What next? - until 2020

- > Further development and implementation of IC framework and action plan
- > Development and implementation of generic model for making learning outcomes international and intercultural
- > Further development of policies (e.g. UTQ-international, graduate attributes)
- > For dissemination: booklets, seminars, workshops and articles
- > For feedback: collegial visits and workshops with international experts
- > Application for accreditation for CeQuint in 2018
- > Structural embedding in all international programmes.



Thank you for your attention.

For further information,

Website: www.rug.nl/internationalclassroom

Contact:

project manager, Franka van den Hende, f.m.van.den.hende@rug.nl